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Kwik Trip Natural Gas – NGVTF 10/16/14

Overview

- Kwik Trip Company and Fleet overview
- Kwik Trip Natural Gas Program
- The Retail CNG Considerations
- Market Opportunities for CNG
- Concerns as a retailer of CNG

Kwik Trip, Inc.

- 450 C-store locations throughout
 WI, MN, & IA
- 14,000 co-workers; 2,000 at the Support Center
- KT owns and operates its own baker, dairy, commissary, warehousing, and Transportation and Fleet Services.
 - 80% of all goods inside store are produced or handled by Kwik Trip Operations.
- Alternative Fuels Fueling Station



Kwik Trip Natural Gas Vehicles



NGV Fleet Operations

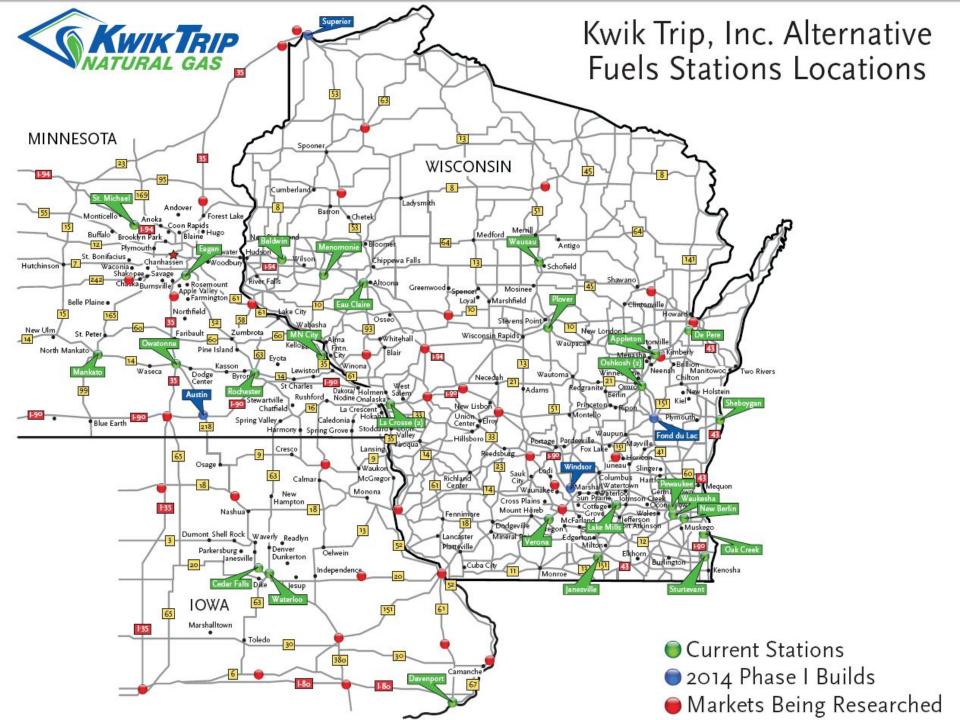
- Fleet Operations consists of over 160 HD vehicles
 - \square 2/3 will be NGVs by calendar year end.
 - □ First NGV went into service in April of 2012
 - Operate all major OEMs and a mix of 9L and 12L Cummins Westport Spark ignited engines.
 - Class 8 Tractor; class 6 & 7 straight truck & yard spotter
 - □ Life to date NGV miles in fleet = 8,695,319
 - □ Diesel gallons displaced = 1,250,000
 - □ Total savings over diesel = \$1,500,000
- Fleet Services maintains, repairs, and installs fuel systems for NGVs

Kwik Trip Natural Gas Program



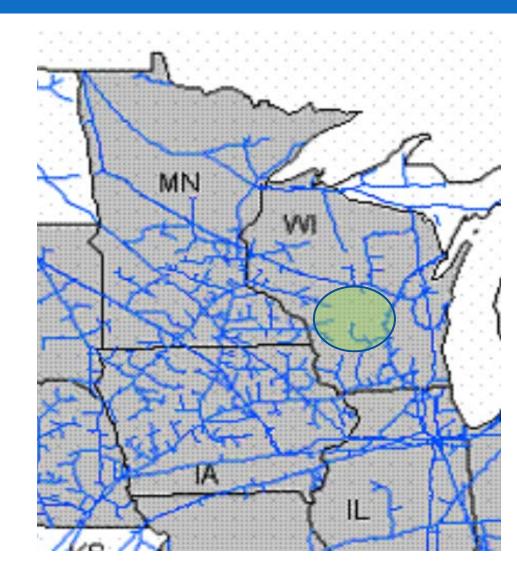
Kwik Trip Retail CNG

- Currently 30 CNG Fast Fill locations
 - 2 more by calendar year end
 - 6 more budgeted for 2015
- Focused on a Functional Infrastructure first
 - Speculative builds
 - Solve the "chicken or egg" in our market
- Now work with anchor fleets to fill in network density.
- Continue to grow additional and drive new CNG business to existing stores.



Retail CNG Considerations

- Do I have natural gas supply
 - 2 source countries
 - 3 interstate pipelines
 - 12 different utilities (each one has unique tariffs)
- Each Utility has a learning curve.
- Pay to Play

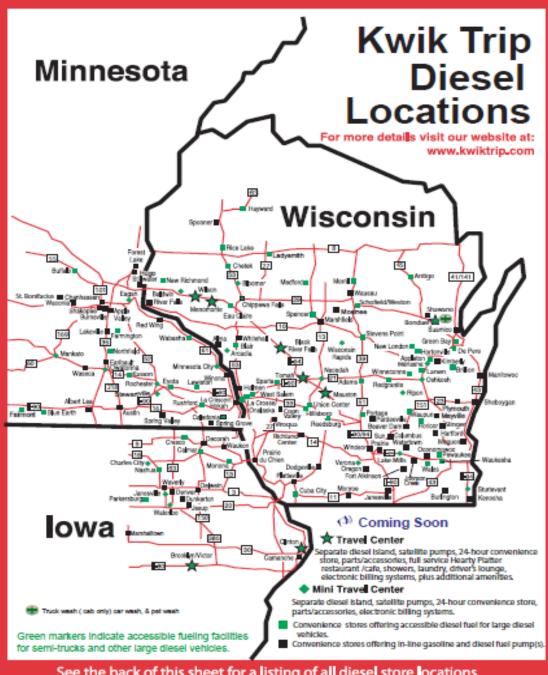


Kwik Trip Natural Gas Retail Sites



Retail CNG Considerations

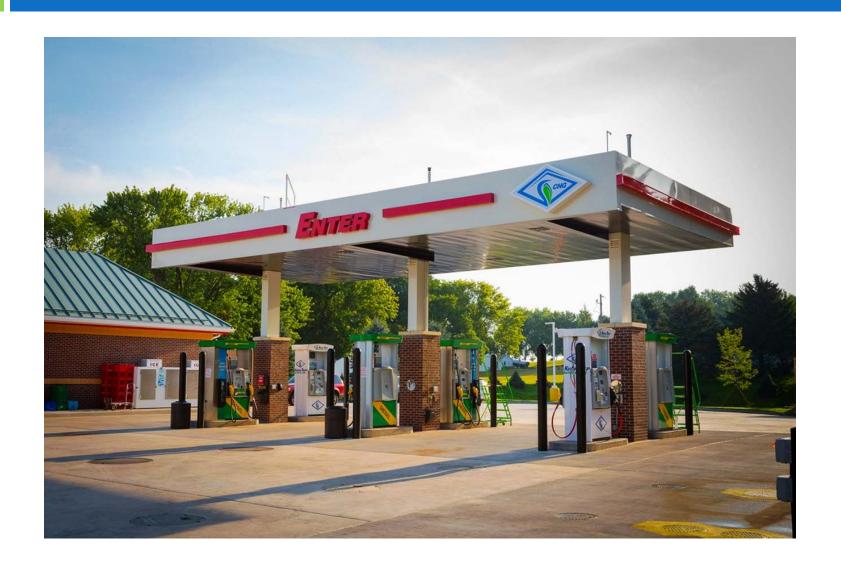
- 2,100 sqft of containment space needed above ground for compressors & storage
 - What about the neighbors and noise?
 - \square \$40 60k for a decorative privacy fence.
- True Fast fill/high flow vs. sometimes fast fill systems
 - □ \$500,000 \$2MM
- □ Limited service and support (self-reliance)
- Cold Weather Performance



Over 100 Tractor/Trailer Accessible Sites

See the back of this sheet for a listing of all diesel store locations.

Kwik Trip Natural Gas Retail Sites



CNG Opportunities for retailers...

- Anchor tenant vs. infrastructure (speculative)
- State or Federal incentives to build the station or for an anchor fleet to buy vehicles.
- Regionalization of fleet activity in your market?
 - Fundamental shift in the trucking industry today.
 - Dedicated fleet operations
- Opportunity Costs of a fueling position.
- Long-term commitment.



Kwik Trip Natural Gas Fleet Experience



At the Pump – Kwik Trip's concerns

- DGE/GGE standard (\$0.359 per Pound?)
- Effective and safeTemperaturecompensation
- Non-EPA approved conversion kits



Thank You for listening

QUESTIONS?

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